

Analysis of Village Fund Management in Improving Village Development in Rawak Hulu Village

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ABSTRACT

With the change in the paradigm system, the village community is becoming increasingly aware of the way the village government performs, starting from the local government to the smallest village government. The purpose of this research is to deepen the understanding of the management of the Village Fund by the Rawak Hulu Village government and evaluate its compliance with existing regulations. This research applies a qualitative approach with descriptive methods, using data collection techniques in the form of observation, interviews, and documentation studies. This research used primary and secondary data, where primary data was obtained through direct interviews with the Rawak Hulu Village Secretary. While secondary data contains data on the Financial Report on the Realization of the Rawak Hulu Village APBDes in 2023. The results of this study indicate that in terms of Village Fund Management carried out in increasing village development by the Rawak Hulu Village government, it is in accordance or realized with the plans that have been implemented because every year there are goals from the planning process that are consistent because they have been made which are placed through the Village Medium Term Development Plan.

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INTRODUCTION

According to “Law No. 60 of 2014”, a village is a group of citizens who have the authority to manage and regulate government affairs, hereditary rights, local community interests, and rights that are recognized and respected in the government structure of the Unitary Republic of Indonesia covering various aspects. The purpose of village development is to improve the standard of living and welfare of rural communities. This is achieved through economic development, improving access to education, health, and basic infrastructure, as well as community empowerment. In the current era of government, village development plays a very important and strategic role in the context of national and regional development. Village development emphasizes improving the standard of living and welfare of village communities through effective financial management.

Village fund management is a form of local community empowerment in managing resources and budget allocations independently for development and welfare improvement at the village level. As such, the management of village funds not only gives communities greater control over the use of the budget, but also increases transparency, accountability and sustainable development at the

village level. Each village receives village funds intended to finance various programs and activities. These programs and activities are determined through agreements between residents and village officials, in accordance with the characteristics and authority of each village (Letik, 2019). To meet these objectives, village fund management must provide information about the development carried out, the development in question is physical and non-physical development, for example, examples of physical development from village funds can be seen from paving the main roads in the village to improve accessibility and reduce transportation difficulties, while examples of non-physical development from village funds can be seen from capacity building such as training and education from here can increase their capacity to manage village funds effectively and transparently.

Rawak Hulu Village is a village that stands in the area of Sekadau Hulu District, Sekadau Regency, from the many employees who work in Rawak Hulu Village, it is more like ordinary people who already have experience in the past because the selection of employees in the past was more like high school graduates and people with experience in government matters, this is because the dominant people who have graduated from school are only elementary, junior high to high school graduates compared to filling the position of executor with college status who already has an S1 education.

The village government is an institution responsible for managing and leading government work and the interests of the community at the village level. This institution functions as a liaison between the central government and the village community, implementing development policies and programs aimed at improving the welfare and standard of living of villagers. To achieve development goals in the village government, the development process, especially with regard to finance, must be carried out and managed jointly by village officials and the village community. Conditions that can cause delays in development or abuse of authority that hinder development must be avoided (Hasrul, 2021).

Research conducted by (Septianingsih et al., 2021) with the title "Analysis of Village Fund Management in Improving Village Development (Case Study in Cibitung Wetan Village)". This study reveals that the development planning deliberation process (musrenbang) has resulted in the management of village funds in accordance with the planned budget. Weather is one of the factors influencing the Cibitung Wetan Village government's efforts to improve development. So the researcher wants to know how to analyze the management of village funds in improving village development (case study in Rawak Hulu village) (Septianingsih et al., 2021).

The purpose of this research is to understand how village fund management can effectively improve development at the village level. For this reason, this study evaluates the process of managing village funds by assessing whether the procedures used are appropriate and whether the impact is significant or positive on village development (Septianingsih et al., 2021). As well as to understand the process of planning, implementing, and managing village funds and evaluate the extent to which the use of these funds can have a positive impact on infrastructure development, community economic empowerment, welfare improvement, and overall development at the village level. Thus, this research will provide valuable insights to policymakers and practitioners aimed at improving the performance of village fund management in order to comprehensively support village development.

THEORETICAL FOUNDATION

Government Accounting

Government Regulation No 71 Year 2010, Government accounting principles are integrated into SAP, which is used to prepare and present government financial statements. SAP is designed to ensure that government financial statements are transparent, accurate, and accountable, and meet generally accepted accounting requirements.

Village Government Concept

The village government, namely the village head, village officials, and BPD members, is part of the village government. They have responsibilities to the villagers and report to the regent or

mayor through the sub-district head in accordance with applicable accountability procedures (Letik, 2019).

Definition of Village Fund

The village fund is a budget allocated by the central government to support development and welfare at the village level. The purpose of this fund is to increase rural communities' access to basic infrastructure, education, health, and local economic development. Village funds originating from the APBN allocation, are allocated to village areas through the district or city APBD, with the main objective of leading to the development and empowerment of village communities (Muslihah et al., 2019).

Alokasi Dana Desa

According to "Law No. 06 of 2014" The Village Fund Allocation is a portion of the balancing fund provided by the district or city government. These funds are used to support village government programs in implementing development and community empowerment activities. The purpose of this allocation of balance funds is to increase the participation of village community institutions in planning, implementing, and overseeing the development process (Sengaji, n.d. 2018).

The Village Fund Allocation is a policy implemented by the Indonesian government with the aim of accelerating the development process and improving the welfare of rural communities through the allocation of funds from the State Budget (APBN). These funds are used for a variety of purposes, including infrastructure development, local economic empowerment, and reducing poverty levels in villages. In order for the purpose of allocating village funds to be achieved as desired, the principles carried out in the management of village funds must be applied by implementers or existing policies (Arifiani & Sjaf, 2018).

Village Fund Management

The financial management of the Village Fund itself is the entirety of an activity that includes various aspects such as reporting, planning, and accountability of village finances. The financial management of the Village Fund itself is certainly seen from budget planning that reflects the needs and priorities of the community and the transparency and accountability of the financial management carried out. A strong understanding of village fund program management at the village level is an essential foundation for stakeholders, especially village officials. This is key in maintaining transparency, financial accountability, and effectively engaging the community (Letik, 2019). With the existence of village funds, it is expected to overcome the problem of development inequality between cities and villages (Arifiani & Sjaf, 2018).

Village Development

Village development is a comprehensive process to improve the standard of living and welfare of rural communities which aims to improve the quality of life of residents in rural areas through various physical, social, economic and environmental development efforts. The role of village development in national development has great importance; village development is not limited to physical aspects, but also includes non-physical development (Muslihah et al., 2019).

RESEARCH METHODS

This research was conducted in a village in Sekadau Hulu Sub-district, Sekadau Regency, West Kalimantan Province, which received the Village Fund and Village Allocation from the government. The research method used was descriptive qualitative. The purpose of this research is to support development in Rawak Hulu Village, which is located in Sekadau Hulu Sub-district, Sekadau District. The study took place over fourteen days, from May 2 to May 15, 2024. This descriptive qualitative research aims to gain a deeper understanding of how the village fund budget process can improve development, particularly in Rawak Hulu Village.

This research was conducted at the location of the Rawak Hulu Village office, which is located on Jalan Kiatak, while the research subjects of the Rawak Hulu Village Development include various parties who are directly involved in the process. This includes the village head, village officials, members of the Village Consultative Body (BPD), as well as villagers who are in the village development planning.

The data analysis method applied in this research is qualitative descriptive analysis. The analysis approach is inductive or qualitative, and the results emphasize the meaning of generalizations obtained through qualitative research (Aprilia & Susilo, 2021). However, in collecting data, primary and secondary data collection methods were used. The research tools used include documentation, interviews, and direct observation by researchers. The data analysis process is the stage where data is presented and conclusions are drawn based on the results of the analysis conducted. (Eti & Rahmawati, 2019). Therefore, it proves that primary data consists of in-depth interviews and documentation conducted to examine the process of planning, implementing, and evaluating the use of village funds. The Rawak Hulu Village Budget Realization Report in fiscal year 2023 is an example of secondary data. In-depth interviews with village heads were conducted to gather information about their experiences, perceptions, and views regarding the management of village funds. Documentation studies provide evidence of direct research.

Qualitative analysis was conducted on the data collected to identify key themes, patterns, and relationships relevant to the research objectives. The management of this qualitative data aims to answer the research questions regarding financial management and allocation of the Village Fund, especially in the context of development. (Wicaksono et al., n.d. 2019)

RESULTS AND DISCUSSION

Planning, Implementation, Accountability and Financial Reporting in Rawak Hulu Village

This section of the study will provide the results of interviews with Mr. Zainal Abdurrahim as the Village Secretary regarding the comparative results of the Government Planning, Implementation, Accountability and Reporting processes in Rawak Hulu Village, Sekadau Hulu Subdistrict, Sekadau Regency:

NO	DESCRIPTION	YES	NO
1	Planning		
	a) What is the mechanism for channeling the Rawak Hulu village fund and is it appropriate?	✓	
	b) Is the village development process a consistent plan from year to year, or does it change every year?	✓	
	c) Has any development been realized in accordance with the previously made targets?	✓	
	d) Are there any factors inhibiting the management of village funds in the development of Rawak Hulu village?		✓
	e) What is the level of community involvement and is it appropriate in the process of planning and managing the allocation of village funds?	✓	
	f) What strategies are used in managing the allocation of village funds to strengthen development and community empowerment in Rawak Hulu village, Sekadau Hulu sub-district, Sekadau Regency and are these strategies implemented and are the strategies used appropriate?	✓	
2	Implementation		
	g) Is there a field team for activities and development carried out?	✓	
	h) What is the system used by Rawak Hulu Village to supervise the use of village funds?	✓	
	i) Who is entitled and are all of them entitled to carry out planning for budget preparation and village development activities and their management?	✓	
3	Accountability		
	j) Does the village government or its apparatus actively provide information to the community regarding village financial reports?	✓	
	k) How is accountability regarding the use of village funds and development activities in accordance?	✓	

	l) Are there any obstacles or difficulties from the village government in making administrative accountability?	✓	
4	Financial Reporting		
	m) The Village Fund budget received by Rawak Hulu Village is given based on what and is it appropriate?	✓	
	n) What is the impact of the use of funds on the community in Rawak Hulu Village, Sekadau Hulu District, Sekadau Regency from the perspective of openness and accountability?	✓	
	o) How are efforts made by the village government to apply the principle of openness in the management of Village Funds originating from the Village Fund Allocation, and how extensive is the community's knowledge of this principle?	✓	
	AMOUNT	14	1

Based on the data above, it shows that the Analysis of Village Fund Management in Improving Village Development (Case Study of Rawak Hulu Village) can be calculated as a presentation of suitability as follows:

$$\begin{aligned}
 \text{Conformance presentation} &= \frac{\sum X}{\sum Y} \times 100 \% \\
 &= \frac{14}{15} \times 100\% \\
 &= 93\%
 \end{aligned}$$

This calculation shows that the level of conformity of the Planning, Implementation, Accountability and Management of Village Funds process for Development in Rawak Hulu Village is 93% or as many as 14 existing statements or appropriate and 7% as much as 1 statement does not match the situation.

The above statements that have been interviewed with Mr. Zainal Abdurrahim as the Village Secretary regarding the comparative results of the Planning, Implementation, Accountability and Reporting processes are filled in with the results of interview responses conducted in Rawak Hulu Village, Sekadau Hulu District, Sekadau Regency:

First, What is the mechanism for channeling the Rawak Hulu village fund and is it appropriate? The mechanism for channeling the distribution of the Rawak Hulu Village Fund is from the center directly. The distribution of the Village Fund is carried out by transferring from the RKUN to the RKUD and then from the RKUD itself there is a transfer with a direct transfer system from the center to the village village account.

Second, is the village development process a consistent planning process from year to year, or do changes occur every year? Development planning in Rawak Hulu Village is a consistent planning process because it has been made through the Village RPJM, but in the implementation and journey year after year, there is a change in planning, due to activities that occur beyond previous estimates.

Third, is there any development that has been realized in accordance with the previously made targets? In Rawak Hulu Village itself, it is stated that there is development that has been realized, because the development that has been carried out has been previously planned.

Fourth, are there any inhibiting factors in the management of village funds for development in Rawak Hulu village? Regarding the problems experienced by Rawak Hulu Village, there are no obstacles in the Management of Village Funds in Development in Rawak Hulu Village, but in practice or implementation there are minor obstacles regarding the situation in terms of distributing materials in the development.

Fifth, What is the level of community involvement and is it appropriate in the process of planning and managing the allocation of village funds? The involvement of the Rawak Hulu Village community in the planning process is quite long. So if a deliberation is held in the preparation of the Village RKP and the village development deliberation, then the people of Rawak Hulu Village can convey their wishes or aspirations for the development carried out, then a proposal is submitted in

the budget preparation process from the Rawak Hulu Village community on how physical development.

Sixth, What strategies are used in managing the allocation of village funds to strengthen community development and empowerment in Rawak Hulu village, Sekadau Hulu sub-district, Sekadau Regency and are these strategies implemented and are the strategies used appropriate? Rawak Hulu Village is a village that has a good strategy in managing village funds in terms of development activities that are more interested in development that optimizes or strengthens the potential of the village from this potential concerning the surrounding community. For example, seen from agricultural education. Meanwhile, in the field of community empowerment, rawak hulu village pays attention to the potential in agriculture, which is the same as development. Thus, training is carried out and the quality of the village apparatus is strengthened, so every year capacity building activities are held in the form of introducing applications or improving government management.

Seventh, Is there a field team for the activities and development carried out? As for every development in Rawak Hulu Village itself, there is a team in the activities and development carried out, which is called the PPK team, namely the field implementation team which is the team that manages certain activities, so in Rawak Hulu Village itself, every activity must have a predetermined team.

Eighth, How is the system carried out by Rawak Hulu Village itself to supervise the activities of using village funds appropriate? The system carried out by Rawak Hulu Village to supervise the use of village funds refers to the team that is applied to see the implementation of development activities. Then the results of the implementation of these activities involve the KADES as the authority in the supervision activities.

Ninth, Who have the rights and are they all entitled to carry out budget planning and village development activities and their management? Rawak Hulu Village states that those entitled to planning the preparation of budgets and village development activities and their management are entitled to all parties, but it is impossible for all to be involved. So the right person in this case is the Section Head in the field of activities in this Section Head does not fully calculate the budget but always adjusts the budget compiled by the RKP preparation team, which means the needs in terms of development materials.

Tenth, Does the village government or its apparatus actively provide information to the community regarding village financial reports? In providing information to the community regarding the financial statements, Rawak Hulu Village itself is active in increasing efforts to inform. Thus, the information provided by Rawak Hulu Village is through the installation of baleho in the use of village funds at several points that can be seen by the people of Rawak Hulu Village itself, on the other hand it is also conveyed through meetings in Rawak Hulu Village.

Eleventh, How is the accountability regarding the use of village funds and development activities in it appropriate? The accountability regarding the use of village funds and development activities in the village of rawak hulu is submitted to the community and submitted to the government in the form of an accountability report as well as in the form of oral delivery and in terms of installing banners regarding information on the use of village funds.

Twelfth, Are there any obstacles or difficulties from the Village Government in making administrative accountability? Rawak Hulu village experienced administrative obstacles in preparing the accountability, namely the obstacles experienced in the rawakulu village system of switching from cash to non-cash payments, then more indicating the ability of the village itself in compiling administrative accountability. But so far, Rawak Hulu Village has no major obstacles in this regard.

Thirteenth, the Village Fund Budget received by Rawak Hulu Village is given based on what and is it appropriate? The Village Fund Budget received by Rawak Hulu Village in the past year was received based on the determination of the population of Rawak Hulu Village, then seen from the poor population and seen from the distance or geographical conditions of Rawak Hulu Village.

Fourteenth, what is the impact of the use of funds on the community in Rawak Hulu Village, Sekadau Hulu District, Sekadau Regency from the perspective of openness and accountability? The use of funds on the people of Rawak Village in the perspective of openness and accountability at this time is stated to be quite good because it always provides information to the people of Rawak Hulu

Village. In this way, rawak hulu village can separate and sort out between activities in the village and outside the village, such as the district government and the aspirations of members of the council.

Fifteenth, How are efforts made by the village government to apply the principle of openness in the management of Village Funds originating from the Village Fund Allocation, and how extensive is the community's knowledge of this principle? The principle of openness carried out by the village of rawak hulu, which is sourced from the allocation of village funds, is that before the management of village funds begins, deliberations are always held with the community to convey that the relevant budget regarding a development is always conveyed in the deliberations carried out, besides that in every physical activity always making a baleho or small baner that contains the amount of the budget, the budget line, and the source of the budget.

Rawak Hulu Village APBDes Realization financial report

BUDGET REALIZATION REPORT APBDes RAWAK HULU VILLAGE FISCAL YEAR 2023

DESCRIPTION	ANGGARAN (RP)	REALISASI (RP)	LEBIH (KURANG)
INCOME			
INCOME			
TRANSFER INCOME	RP.1.276.372.792,00	RP.530.057.140,00	RP.746.315.652,00
VILLAGE FUND	RP.795.378.000	RP.399.320.100,00	RP.396.057.900,00
VILLAGE FUND ALLOCATION	RP.480.994.792	RP.130.737.040,00	RP.350.257.752,00
OTHER INCOME	RP.-	RP. 392.012,07	RP. 392.012,07
TOTAL REVENUE	RP.1.276.372.792,00	RP.530.386.152,07	RP.745.986.639,93

DESCRIPTION	ANGGARAN (RP)	REALISASI (RP)	LEBIH (KURANG)
FIELD OF VILLAGE GOVERNMENT ADMINISTRATION	RP.489.794.792,00	RP.1.332.237.040,00	RP.357.557.752,00
FIELD OF VILLAGE DEVELOPMENT IMPLEMENTATION	RP.486.365.850,00	RP.237.045.850,00	RP.249.320.000,00
FIELD OF VILLAGE COMMUNITY DEVELOPMENT	RP.51.220.500,00	RP.20.500.000,00	RP.30.720.500,00
FIELD OF VILLAGE COMMUNITY EMPOWERMENT	RP.161.191.650,00	RP.96.900.000,00	RP.64.291.650,00
FIELD OF DISASTER, EMERGENCY AND URGENT MANAGEMENT	RP.82.800.000,00	RP.20.700.000,00	RP.62.100.000,00
AMOUNT OF SPENDING	RP.1.271.372.792	RP.507.382.890,00	RP.763.989.902,00
SURPLUS (DEFICIT)	RP.5.000.000,00	RP.23.003.262,07	RP.(18.003.262,07)
FINANCING RECEIPTS	RP.0,00	RP.0,00	
FINANCING EXPENDITURE	RP.5.000.000,00	RP.5.000.000,00	RP.0,00
NATTO FINANCING	RP.5.000.000,00	RP.0,00	RP.0,00
CURRENT YEAR SILPA/SILPA	RP.0,00	RP.23.003.262,07	RP.(18.003.262,07)

Based on the data from the Rawak Hulu Village APBDes Realization financial report above, it shows that the revenue budget obtained in Rawak Hulu Village experienced a considerable increase in 2023 which was listed above, amounting to Rp.1,276,372,792.00. While the amount of budget expenditure is smaller than the amount of revenue, which is Rp.1,271,372,792, although the amount of village expenditure has decreased in 2023, but in the field of implementing village development, it has received a budget realization of RP.237,045,850.00 from the budgeted RP.486,365,850.00, here it is stated that each budget realization has significantly decreased from the budgeted amount. So the results of the analysis regarding the suitability of the financial management of Rawak Hulu

Village which has been listed above, the researcher states that the total expenditure of Rawak Hulu Village as a whole shows a large deficit because the realization is far below the applied budget.

CONCLUSION

Based on the results of the research that has been presented, it can be concluded that the Analysis of Village Fund Management in Improving the Development of Rawak Hulu Village is in accordance with the percentage of 93% or as many as 14 existing statements. While what is not appropriate is only 7% as much as 1 statement regarding inhibiting factors, because in the management of village funds to improve the development of Rawak Hulu village there are no inhibiting factors in the process from the results of interviews conducted directly. However, the data on the financial report on the Realization of the APBDes of Rawak Hulu Village has problems with the field of implementing the development of rawak hulu village, the realized budget is not in accordance with what was budgeted, here it is stated that each budget realization in 2023 has significantly decreased from the budgeted amount, this can be seen from the practice or implementation in terms of distributing materials in the development. With the problems regarding the Realization of the Rawak Hulu Village APBDes, it is not an inhibiting factor in the development process of Rawak Hulu Village, because every year there is a planning process that is consistent because it has been made which is placed through the Village Medium Term Development Plan.

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